

# FOURTH OUARTER

# ZUAKTER

18%

Growth in earnings per share past 12 months

**7**%

Change in operating earnings (adjusted for currency effects, purchased debt revaluations and non-recurring items)

13%

Change in carrying value of purchased debt over the past 12 months

**19**%

Return on purchased debt

**SEK 1,130 M** 

Investments in purchased debt

SEK 731 M
Cash flow from purchased debt

# YEAR-END REPORT 2015

#### Fourth quarter 2015

- Consolidated net revenues for the fourth quarter of 2015 amounted to SEK 1,396 M (1,370).
- Operating earnings (EBIT) amounted to SEK 385 M (360). The operating earnings include revaluations of purchased debt portfolios amounting to SEK –36 M (7). Earnings for the fourth quarter of 2014 were charged with non-recurring items of net SEK –35 M. The operating margin excluding revaluations of purchased debt and non-recurring items was 29 percent (28).
- Net earnings for the quarter amounted to SEK 274 M (294) and earnings per share were SEK 3.76 (3.85).
- Cash flow from operating activities amounted to SEK 878 M (784).
- The carrying amount of purchased debt has increased by 13 percent compared with the fourth quarter of 2014. Investments in purchased debt during the quarter amounted to SEK 1,130 M (477).

## Full-year 2015

- Consolidated revenues during the 2015 full-year amounted to SEK 5,628 M (5,184).
- Operating earnings (EBIT) amounted to SEK 1,624 M (1,430). The operating earnings include revaluations of purchased debt portfolios amounting to SEK 31 M (35). Earnings for 2014 were burdened by non-recurring items amounting to a net of SEK –35 M. The operating margin excluding revaluations of purchased debt and non-recurring items was 28 percent (28).
- Net earnings for the year amounted to SEK 1,172 M (1,041) and earnings per share totaled SEK 15.92 (13.48).
- Cash flow from operating activities amounted to SEK 2,905 M (2,672).
- Investments in purchased debt during the year amounted to SEK 2,428 M (1,937).
- The Board of Directors proposes a dividend of SEK 8.25 per share (7.00), corresponding to a total of SEK 597 M (514).

SEK M unless otherwise indicated	Oct-Dec 2015	Oct-Dec 2014	Change %	Full Year 2015	Full Year 2014	Change %
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Revenues	1,396	1,370	2	5,628	5,184	9
Revenues excluding revaluations	1,432	1,363	5	5,597	5,149	9
Operating earnings (EBIT)	385	360	7	1,624	1,430	14
Operating margin, %	28	26		29	28	
Earnings before tax	334	306	9	1,457	1,247	17
Net earnings	274	294	-7	1,172	1,041	13
Earnings per share before and after dilution, SEK	3.76	3.85	-2	15.92	13.48	18
Cash flow from operating activities	878	784	12	2,905	2,672	9
Carrying value purchased debt	7,027	6,197	13	7,027	6,197	13
Return on purchased debt %	19	18		20	20	
Investments in purchased debt	1,130	477	137	2,428	1,937	25
Cash flow from purchased debt	731	607	20	2,724	2,455	11
Net debt/RTM EBITDA	1.8	1.9		1.8	1.9	

# Comments by Acting President and CEO Erik Forsberg

Intrum Justitia performed well during the fourth quarter. Operating earnings rose by 7 percent compared with the year-earlier period, adjusted for revaluations, currency effects and non-recurring items. Among our regions, it is primarily Northern Europe that has contributed to the improvement in earnings and, in our service lines, the quarter was particularly strong for purchased debt within Financial Services. In December, we were also able to announce two events that will strengthen the Group for the upcoming years. We acquired two major debt portfolios from financial institutions for a total investment of about SEK 670 M and we increased our financial flexibility by entering an agreement for an extended credit facility.

We can look back on a very successful 2015 for Intrum Justitia – a year in which we acted in accordance with our strategy. We strengthened our market presence through increased investment in purchased debt and through acquisitions in credit management services. We developed our customer offering, including through the launch of financing solutions for e-trade. Furthermore, through continuous efforts to improve and expand our extensive database we also strengthened our operational efficiency. This resulted in a continued strong financial performance in 2015 compared with the preceding year. Earnings per share rose by 18 percent and the return on purchased debt was 20 percent, well above our financial targets of 10 percent and 15 percent respectively. With regard to our capital structure, we were, over the year, just below or on par with our financial target of net debt in relation to operating earnings before impairment, depreciation and amortization of 2.0-3.0.

For the coming year, we see continued favorable opportunities for profitable growth for Intrum Justitia. We have a strong offering with a combination of services and financing that we develop continuously in close cooperation with our customers. We have a solid financial position and through our broad geographical presence in various customer segments, we achieve good commercial stability. Intrum Justitia shall also contribute to a healthy economy. Through effective credit management, we help build viable companies with the resources to recruit new employees and invest, and by treating people responsibly, we can also contribute to sound private finances by helping consumers deal with debt on terms that the individual can manage.

#### Group

SEK M unless otherwise indicated	Oct-Dec 2015	Oct-Dec 2014	Change %	Full Year 2015	Full Year 2014	Change %
Revenues	1,396	1,370	2	5,628	5,184	9
Operating earnings (EBIT)	385	360	7	1,624	1,430	14
Operating margin, %	28	26		29	28	
Net financial items	-51	-54	-6	-167	-183	-9
Tax	-60	-12	400	-285	-206	38
Net income	274	294	-7	1,172	1,041	13
Average number of employees	3,841	3,806	1	3,846	3,803	1

## Revenues and earnings

#### October-December 2015

Over the fourth quarter, consolidated revenues rose by 2 percent, consisting of organic growth of 3 percent, acquisition effects of 1 percent, revaluations of purchased debt of a negative 3 percent and currency effects of 1 percent. Operating earnings improved by 7 percent during the quarter. Revaluations of purchased debt reduced operating earnings by SEK 36 M for the fourth quarter, compared with an improvement in earnings by SEK 7 M for the same period last year. Non-recurring items burdened operating earnings by SEK 35 M during the fourth quarter of 2014. Thereby the increase in operating earnings is 7 percent, even when adjusting for currency effects, revaluations of purchased debt portfolios and non-recurring items.

The increase in operating earnings, excluding currency effects, revaluations and non-recurring items compared with the same period last year, is primarily attributable to improved earnings for Financial Services, where the return on purchased debt has been good. In the Group's regions, it was primarily Northern Europe that contributed to the improvement in earnings.

Earnings per share for the quarter decreased by 2 percent compared with the year-earlier period. The decrease in earnings per share for the fourth quarter was affected by a higher tax expense in the fourth quarter of 2015 compared with the preceding year, see the 'Taxes' section below for further information. In the fourth quarter, earnings per share were also affected by repurchasing, which reduced the number of shares outstanding by 3.0 percent compared with the fourth quarter of 2014.

#### January-December 2015

Over the full-year, revenues rose by 9 percent, consisting of organic growth of 3 percent, acquisition effects of 2 percent and currency effects of 4 percent. Operating earnings improved by 14 percent over the year – adjusted for currency effects and revaluations of purchased debt portfolios, the increase was 10 percent.

Earnings per share for the full-year rose by 18 percent compared with the previous year. Earnings per share during the year were affected by repurchasing, which reduced the average number of shares outstanding by 4.4 percent compared with the full-year 2014.

#### Net financial items

Net financial items for the quarter amounted to SEK –51 M (–54). Mostly as a consequence of lower market interest rates, net interest improved to SEK –29 M (–42). Exchange rate differences have affected net financial items by SEK –4 M (–4), with other financial items of SEK –18 M (–8) being included. Other financial items refer primarily to bank fees and similar charges in connection with the Group's borrowing. For the fourth quarter, these were burdened with SEK 13 M for borrowing costs previously capitalized for the company's previous loan facility, but expensed in connection with the signing of a new loan facility.

For the full-year, net financial items amounted to an expense of SEK –167 M (–183) and consisted of a net interest expense of SEK –122 M (–153), exchange rate differences of SEK –5 M (1) and other financial items of SEK –40 M (–31).

#### **Taxes**

Corporate income tax for the year was equivalent to 20 percent of full-year earnings before tax. The preceding year's full-year corporate income tax was equivalent to 17 percent of full-year earnings before tax and to 19 percent when adjusted for certain non-recurring items. The tax expense for the quarter was equivalent to 18 percent of earnings for the quarter before tax, compared with a tax expense of 4 percent for the corresponding quarter in the preceding year. The lower tax expense for the fourth quarter of the preceding year was the result of certain non-recurring items in the quarter and an adjustment due to a high estimated tax rate in earlier quarters.

Further information on ongoing tax disputes and the assessment of future tax expenses is provided in the section "Taxation assessments".

#### Cash flow and investments

SEK M	Oct-Dec	Oct-Dec	Change	Full Year	Full Year	Change
unless otherwise indicated	2015	2014	%	2015	2014	%
Cash flow from operating activities	878	784	12	2,905	2,672	9
Cash flow from investing activities	-1,023	-672	52	-2,497	-2,250	11
Cash paid for investments in purchased	868	454	91	2,186	1,950	12
debt						
Cash flow from purchased debt	731	607	20	2,724	2,455	11

In the fourth quarter, cash flow from operating activities amounted to SEK 878 M (784), where the increase compared with the year-earlier period is chiefly attributable to higher operating earnings excluding depreciation and amortization. The negative cash flow from investing activities amounted to SEK 1,023 M (672), and was burdened with disbursements for the larger part of the quarter's acquisitions of debt portfolios and acquisitions of companies.

Cash flow from purchased debt for the fourth quarter amounted to SEK 731 M (607), defined as funds collected on purchased debt of SEK 984 M (902), with deductions for the service line's costs, primarily collection costs of SEK 253 M (295).

### **Financing**

SEK M unless otherwise indicated	Oct-Dec 2015	Oct-Dec 2014	Change %
Net Debt	6,026	5,635	7
Net Debt/RTM EBITDA	1.8	1.9	
Shareholders' equity	3,166	3,041	4
Liquid assets	265	266	-0

Intrum Justititia's net debt increased by SEK 0.4 billion compared with the year-earlier period. Cash flow from operating activities less the cash flow from investing activities has helped reduce net debt by approximately SEK 0.4 billion. Share repurchases for SEK 0.4 billion and dividends of SEK 0.5 billion have helped increase net debt. As in the preceding quarter, consolidated net debt, expressed as a multiple of operating earnings before depreciation, amortization and impairment, amounted to 1.8, which is slightly below the interval for Intrum Justitia's financial target for this ratio, which is set at 2.0-3.0.

In the fourth quarter of the year, Intrum Justitia repurchased 345,530 shares for SEK 100 M. Accordingly, the average number of shares outstanding in the fourth quarter was 72,560,901. Accordingly, the average number of shares outstanding over the full-year was 73,096,665. The number of outstanding shares at the end of the year, after deductions for treasury holdings of 1,073,602 shares, was 72,347,726.

In December 2015, the Group's revolving credit facility was renegotiated to strengthen future financial flexibility. The credit facility increased to SEK 7.5 billion (previously SEK 5 billion) and the maturity profile was extended, whereby the SEK 2.5 billion of the new facility will mature for repayment in 2018, 2019 and 2020 respectively (previously SEK 2 billion in 2017 and 2018, and SEK 1 billion in 2019).

#### Goodwill

Consolidated goodwill amounted to SEK 2,810 M as per December 31, 2015, compared with SEK 2,719 M as per December 31, 2014. The increase since the end of 49 was attributable to an acquisition in Switzerland for SEK 36 M, an acquisition in Portugal for SEK 111 M, adjustments of the acquisition analysis for the acquisition of Advis A/S in Denmark or a negative SEK 7 M and translation differences of a negative SEK 49 M.

## Regions

#### Northern Europe

SEK M	Oct-Dec 2015	Oct-Dec 2014	Change %	Full Year 2015	Full Year 2014	Change %
Revenues Operating earnings Revenues excluding revaluations Operating earnings excluding revaluations Operating margin excluding revaluations, %	617 175 669 227 34	676 167 678 169	-9 5 -1 34	2,573 763 2,652 842	2,556 750 2,539 733	1 2 4 15

Revenues for the quarter fell by 9 percent compared with the year-earlier period. Adjusted for currency effects and revaluations of purchased debt, revenues fell by 1 percent. Operating earnings improved by 5 percent. Adjusted for currency effects, revaluations of purchased debt and non-recurring items of a negative SEK 35 M in the fourth quarter of 2014, operating earnings improved by 12 percent. Profitability was affected positively by improved operational efficiency and the trend in the region's units for financing of receivables before maturity. In late December, two large debt portfolios were acquired from two financial institutions, for a total investment of about SEK 670 M.

#### **Central Europe**

SEK M	Oct-Dec 2015	Oct-Dec 2014	Change %	Full Year 2015	Full Year 2014	Change %
Revenues Operating earnings	420 129	391 128	7 1	1,705 568	1,433 431	19 32
Revenues excluding revaluations	419	382	10	1,636	1,418	15
Operating earnings excluding revaluations	128	119	8	499	416	20
Operating margin excluding revaluations, %	31	31		31	29	

Revenues for the quarter rose by 7 percent compared with the year-earlier period. Adjusted for currency effects and revaluations of purchased debt, the increase was 4 percent. Operating earnings improved by 1 percent. Adjusted for currency effects and revaluations of purchased debt, the increase was 1 percent. Profitability in the region remains very strong, although, where growth in sales and earnings has slowed compared with previous years, this is due to a period of lower investment in purchased debt.

#### Western Europe

SEK M	Oct-Dec 2015	Oct-Dec 2014	Change %	Full Year 2015	Full Year 2014	Change %
Revenues Operating earnings Revenues excluding revaluations Operating earnings excluding revaluations Operating margin excluding revaluations, %	359 81 344 66 19	303 65 303 65	18 25 14 2	1,350 293 1,309 252	1,195 249 1,192 246	13 18 10 2

Revenues for the quarter rose by 18 percent compared with the year-earlier period. Adjusted for currency effects and revaluations of purchased debt, revenues rose by 13 percent. Operating earnings improved by 25 percent. Adjusted for currency effects and revaluations of purchased debt, the improvement was 1 percent. Revenue growth is positive, mainly due to a positive trend in purchased debt. Operating earnings were affected negatively in the amount of SEK 10 M due to costs for personnel redundancies to increase efficiency, and to transaction costs for acquisitions. The integration of the acquired unit Logicomer is progressing according to plan.

#### Service lines

#### **Credit Management**

SEK M	Oct-Dec	Oct-Dec	Change	Full Year	Full Year	Change
	2015	2014	%	2015	2014	%
Revenues	1,160	1,019	14	4,194	3,844	9
Service line earnings	278	246	13	1,049	912	15
Service line margin, %	24	24		25	24	

Revenues for the quarter rose by 14 percent compared with the year-earlier period. Adjusted for currency effects, the increase was 12 percent. Of this increase, 9 percentage points are attributable to an adjustment of Group-internal revenues, which, during the previous quarters of the year, reduced the business area's sales. Accordingly, underlying sales growth, excluding currency effects, was 3 percent, as a result of acquisitions and revenues from the Group's purchased debt portfolios. Service line earnings improved by 13 percent. Adjusted for currency effects and non-recurring items of a negative SEK 24 M in the fourth quarter of 2014, operating earnings improved by 1 percent. The service line margin, excluding the adjustment of Group-internal revenues for the fourth quarter 2015 was in line with the service line margin for the fourth quarter 2014 adjusted for non-recurring items. For the 2015 full-year, the operating margin improved by 1 percentage point, as a consequence of acquired units and improved efficiency.

#### **Financial Services**

SEK M	Oct-Dec	Oct-Dec	J	Full Year	Full Year	Change
	2015	2014	%	2015	2014	<u></u> %
Revenues	581	570	2	2,423	2,173	12
Service line earnings	328	275	19	1,345	1,159	16
Service line margin, %	56	48		56	53	
Return on purchased debt, %	19	18		20	20	
Investments in purchased debt	1,130	477	137	2,428	1,937	25
Carrying amount, purchased debt	7,027	6,197	13	7,027	6,197	13

Revenues for the quarter rose by 2 percent compared with the year-earlier period. Adjusted for currency effects and revaluations, the increase was 8 percent. Service line earnings improved by 19 percent. Adjusted for currency effects, revaluations and non-recurring items, the improvement in earnings was 17 percent. Revaluations for the quarter contributed negatively to the result by SEK 36 M compared to a positive contribution of SEK 7 M in the fourth quarter last year. Non-recurring items affected earnings negatively by SEK 38 M during the fourth quarter of 2014.

Collection on purchased debt developed favorably, which generated a good return of 19 percent for the fourth quarter. Investments in purchased debt for the quarter more than doubled to SEK 1,130 M (477), primarily as a consequence of two major acquisitions in Northern Europe. For 2015, investments in purchased debt thus increased to SEK 2.4 billion, compared with SEK 1.9 billion in the preceding year. The carrying value for purchased debt increased by 13 percent compared with the end of 2014, and by 15 percent excluding currency effects.

#### Market outlook

Europe is characterized by considerable regional differences and there is substantial uncertainty regarding the macroeconomic situation in several countries. A substantially weakened macroeconomic situation in Europe, with increased unemployment affects Intrum Justitia negatively.

In Intrum Justitia's view, the Group's strategic focus is well attuned to the market trend, with a broadening of credit management services and a link to risk reduction and financial services based on strong, market-leading collection operations. Companies' need to generate stronger and more predictable cash flow is increasing, as is the need to create additional alternatives for the financing of working capital, for example by selling receivables. These are trends that, in the long term, will benefit Intrum Justitia.

#### **Taxation assessments**

Intrum Justitia's assessment is that the tax expense will, over the next few years, be around 20-25 percent of earnings before tax for each year, excluding the outcome of any tax disputes.

### **Parent Company**

The Group's publicly listed Parent Company, Intrum Justitia AB (publ), owns the subsidiaries, provides the Group's head office functions and handles certain Group-wide development work, services and marketing.

The Parent Company reported net revenues of SEK 102 M (92) for the full-year and earnings before tax of SEK 1,090 M (102), including share dividends and other earnings from subsidiaries of SEK 1,237 M (221). The Parent Company invested SEK 0 M (0) in fixed assets during the year and had, at the end of the year, SEK 37 M (12) in cash and equivalents. The average number of employees was 54 (53).

## **Change in Group Management**

During the quarter, Intrum Justitia's Board of Directors resolved to dismiss the President at that time, Lars Wollung. The process of recruiting a new President is ongoing.

# **Accounting principles**

This interim report has been prepared in accordance with the Annual Accounts Act and IAS 34 Interim Financial Reporting for the Group and in accordance with Chapter 9 of the Annual Accounts Act for the Parent Company. The same accounting principles and calculation methods have been applied as in the most recent Annual Report.

## Significant risks and uncertainties

The Group and Parent Company are exposed to risks including risks related to economic conditions, regulatory changes, reputation risks, risks related to customer awareness and money laundering, market risks, liquidity risks, credit risks, risks associated with the purchase of overdue receivables and payment guarantees, and financing risks. The risks are described in more detail in the Board of Directors' report in Intrum Justitia's 2014 Annual Report. No significant risks are considered to have arisen besides those described in the annual report.

## **Acquisition of Logicomer**

During the quarter, Intrum Justitia completed its acquisition of the Portuguese company Logicomer Gestão e Recuperação de Créditos SA for a purchase consideration of approximately SEK 183 M on a net debt-free basis.

Logicomer is primarily engaged in credit management services, but also holds a purchased debt portfolio with a nominal value of approximately SEK 1.2 billion. The company has 40 employees and generated sales of approximately SEK 45 M in 2014, with excellent profitability. The acquisition Logicomer is expected to contribute positively to Intrum Justitia's earnings and market position in Portugal, with the company adding expertise in certain areas of collection.

Preliminarily, the company is reported in the consolidated accounts in accordance with the following:

	Carrying amounts	Adjustments	Fair value
	before	to fair value	recognized in
SEK M	acquisition	value	Group
Intangible fixed assets	0	8	8
Tangible fixed assets	5		5
Purchased debt	4	58	62
Current assets	11		11
Liquid assets	13		13
Deferred tax	0	-14	-14
Other liabilities	-9		-9
Net assets	24	52	76
Consolidated goodwill			111
Purchase consideration paid			-187
Acquired cash and cash equivalents			13
Net effect on cash and cash equivalents			-174

## Other acquisitions

In February, Intrum Justitia acquired a smaller credit management company in Switzerland, Credita AG, for a purchase consideration of SEK 51 M. The preliminary acquisition analysis can be found in Intrum Justitia's interim report for the first quarter. The acquisition analysis has not been altered during the year, but remains preliminary.

In the fourth quarter, a smaller credit management company was acquired in France, Cabinet PPN SAS, for a purchase consideration of SEK 11 M. The acquisition did not give rise to any goodwill in the consolidated balance sheet.

## **Dividend proposal**

The Board of Directors of Intrum Justitia AB proposes that the Annual General Meeting distribute a dividend to the shareholders of SEK 8.25 (7.00) per share, corresponding to a total of SEK 597 M (514).

# Events after the end of the period

In 2015 Intrum Justitia has repurchased shares for SEK 400 M. The Board of Directors decided on 27 January, with the intention of maintaining good financial flexibility allowing the company to take advantage of potential investment opportunities in its operations, not to repurchase further shares in the first quarter of 2016.

## Presentation of the Interim Report

The interim report and presentation material are available at www.intrum.com/Investor relations. Acting President & CEO Erik Forsberg will comment on the report at a teleconference today, starting at 9:00 a.m. CET. The presentation can be followed at www.intrum.com and/or www.financialhearings.com. To participate by phone, call +46 8 505 564 505 (SE) or +44 20 342 628 45 (UK).

# For further information, please contact

Erik Forsberg, Acting President and CEO, Tel.: +46 8 546 102 02

#### Financial calendar 2016

The interim report for January-March will be published April 20, 2016
The interim report for January-June will be published July 19, 2016
The interim report for January-September will be published October 19, 2016
The year-end report and interim report for January -December 2016 will be published January 26, 2017

The 2016 Annual General Meeting of Intrum Justitia will be held on Wednesday, April 20, at 3:00 p.m. CET at the company's offices at Hesselmans torg 14, Nacka, Sweden.

The interim report and other financial information are available at Intrum Justitia's website: www.intrum.com

Denna delårsrapport finns även på svenska.

Stockholm, January 28, 2016

Erik Forsberg
Acting President and CEO

## About the Intrum Justitia Group

Intrum Justitia is Europe's leading Credit Management Services (CMS) group, offering comprehensive credit management services, including Purchased Debt, designed to measurably improve clients' cash flows and long-term profitability. Founded in 1923, Intrum Justitia has some 3,850 employees in 20 markets. Consolidated revenues amounted to SEK 5.6 billion in 2015. Intrum Justitia AB has been listed on the Nasdaq Stockholm exchange since 2002. For further information, please visit www.intrum.com.

# Intrum Justitia Group – Consolidated Income Statement

SEK M	Oct-Dec	Oct-Dec	Full Year	Full Year
	2015	2014	2015	2014
Revenues	1,396	1,370	5,628	5,184
Cost of sales	-755	-810	-3,087	-2,963
Gross earnings	641	560	2,541	2,221
Sales and marketing expenses	-66	-73	-252	-262
Administrative expenses	-188	-180	-661	-585
Impairment write-down of goodwill	0	-111	0	-111
Release of liability for deferred	0	164	0	164
payment for shares in subsidiaries				
Participation in associated	-2	0	-4	3
companies and joint ventures				
Operating earnings (EBIT)	385	360	1,624	1,430
Net financial items	-51	-54	-167	-183
Earnings before tax	334	306	1,457	1,247
Tax	-60	-12	-285	-206
Net income for the period	274	294	1,172	1,041
Of which attributable to:				
Parent company's shareholders	273	288	1,164	1,031
Non-controlling interest	1	6	8	10
Net earnings for the period	274	294	1,172	1,041
Earnings per share before and	3.76	3.85	15.92	13.48
after dilution				

# Intrum Justitia Group - Statement of Comprehensive Income

SEK M	Oct-Dec 2015	Oct-Dec 2014	Full Year 2015	Full Year 2014
Net income for the period Other comprehensive income, items that will be reclassified to profit and loss:	274	294	1,172	1,041
Other comprehensive income, items that will not be reclassified to profit and loss:	-59	83	-87	122
Remeasurement of pension liability	-26	-22	-26	-22
Comprehensive income for the period	189	355	1,059	1,141
Of which attributable to:				
Parent company's shareholders	187	346	1,053	1,126
Non-controlling interest	2	9	6	15
Comprehensive income for the period	189	355	1,059	1,141

# Intrum Justitia Group - Consolidated Balance Sheet

SEK M	31 Dec 2015	31 Dec 2014
ASSETS		
Intangible fixed assets		
Goodwill	2,810	2,719
Capitalized expenditure for IT	219	221
development and other intangibles	69	46
Client relationships  Total intangible fixed assets	3,098	2,986
	5,555	_,000
Tangible fixed assets	118	127
Other fixed assets	6	0
Shares in joint ventures Other shares and participations	6	0
Purchased debt	7,027	6,197
Deferred tax assets	33	35
Other long-term receivables	11	17
Total other fixed assets	7,078	6,249
Total fixed assets	10,294	9,362
Current Assets		
Accounts receivable	285	307
Client funds	569	568
Tax assets Other receivables	42 510	48 633
Prepaid expenses and accrued	180	157
income	100	107
Cash and cash equivalents	265	266
Total current assets	1,851	1,979
TOTAL ASSETS	12,145	11,341
TOTAL ASSETS SHAREHOLDERS' EQUITY AND LIABI	· ·	11,341
	· ·	<b>11,341</b> 2,948
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders	LITIES 3,086	2,948
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest	<b>LITIES</b> 3,086	2,948
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity	LITIES 3,086	2,948
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity Long-term liabilities	3,086 80 3,166	2,948 93 3,041
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity Long-term liabilities Liabilities to credit institutions	80 3,166 2,340	2,948 93 <b>3,041</b>
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity Long-term liabilities	3,086 80 3,166	2,948 93 3,041
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity Long-term liabilities Liabilities to credit institutions Medium term note	80 3,166 2,340 3,124	2,948 93 <b>3,041</b> 1,727 3,231
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity  Long-term liabilities Liabilities to credit institutions Medium term note Other long-term liabilities Provisions for pensions Other long-term provisions	80 3,166 2,340 3,124 3 174 3	2,948 93 3,041 1,727 3,231 4 133 3
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity  Long-term liabilities Liabilities to credit institutions Medium term note Other long-term liabilities Provisions for pensions Other long-term provisions Deferred tax liabilities	80 3,166 2,340 3,124 3 174 3 522	2,948  93  3,041  1,727 3,231 4 133 3 390
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity  Long-term liabilities Liabilities to credit institutions Medium term note Other long-term liabilities Provisions for pensions Other long-term provisions	80 3,166 2,340 3,124 3 174 3	2,948  93  3,041  1,727 3,231 4 133 3
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity  Long-term liabilities Liabilities to credit institutions Medium term note Other long-term liabilities Provisions for pensions Other long-term provisions Deferred tax liabilities  Total long-term liabilities  Current liabilities	3,086 80 3,166 2,340 3,124 3 174 3 522 6,166	2,948  93  3,041  1,727 3,231 4 133 3 390
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity Long-term liabilities Liabilities to credit institutions Medium term note Other long-term liabilities Provisions for pensions Other long-term provisions Deferred tax liabilities Total long-term liabilities Current liabilities Liabilities to credit institutions	\$3,086 80 3,166 2,340 3,124 3 174 3 522 6,166	2,948  93  3,041  1,727 3,231  4 133 3 390  5,488
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity Long-term liabilities Liabilities to credit institutions Medium term note Other long-term liabilities Provisions for pensions Other long-term provisions Deferred tax liabilities Total long-term liabilities Liabilities Liabilities Liabilities to credit institutions Commercial paper	\$3,086 80 3,166 2,340 3,124 3 174 3 522 6,166 17 635	2,948  93  3,041  1,727 3,231  4 133 3 390  5,488
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity Long-term liabilities Liabilities to credit institutions Medium term note Other long-term liabilities Provisions for pensions Other long-term provisions Deferred tax liabilities Total long-term liabilities Liabilities Liabilities Liabilities Current liabilities Ciphologoper Client funds payable	3,086 80 3,166 2,340 3,124 3 174 3 522 6,166	2,948  93  3,041  1,727 3,231  4 133 390  5,488  85 728 568
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity Long-term liabilities Liabilities to credit institutions Medium term note Other long-term liabilities Provisions for pensions Other long-term provisions Deferred tax liabilities Total long-term liabilities Liabilities Liabilities Liabilities to credit institutions Commercial paper	\$3,086 80 3,166 2,340 3,124 3 174 3 522 6,166 17 635	2,948  93  3,041  1,727 3,231  4 133 3 390  5,488
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity  Long-term liabilities Liabilities to credit institutions Medium term note Other long-term liabilities Provisions for pensions Other long-term provisions Deferred tax liabilities  Total long-term liabilities  Current liabilities Liabilities to credit institutions Commercial paper Client funds payable Accounts payable	3,086 80 3,166 2,340 3,124 3 174 3 522 6,166	2,948  93  3,041  1,727 3,231  4 133 3 390  5,488  85 728 568 159
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity  Long-term liabilities Liabilities to credit institutions Medium term note Other long-term liabilities Provisions for pensions Other long-term provisions Deferred tax liabilities  Total long-term liabilities  Current liabilities Liabilities to credit institutions Commercial paper Client funds payable Accounts payable Income tax liabilities	3,086 80 3,166 2,340 3,124 3 174 3 522 6,166  17 635 569 139 128	2,948  93  3,041  1,727 3,231  4 133 390  5,488  85 728 568 159 142
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity Long-term liabilities Liabilities to credit institutions Medium term note Other long-term liabilities Provisions for pensions Other long-term provisions Deferred tax liabilities Total long-term liabilities Liabilities to credit institutions Commercial paper Client funds payable Accounts payable Income tax liabilities Advances from clients Other current liabilities Accrued expenses and prepaid	3,086 80 3,166 2,340 3,124 3 174 3 522 6,166  17 635 569 139 128 14	2,948  93  3,041  1,727 3,231  4 133 390  5,488  85 728 568 159 142 16
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity  Long-term liabilities Liabilities to credit institutions Medium term note Other long-term liabilities Provisions for pensions Other long-term provisions Deferred tax liabilities  Total long-term liabilities  Current liabilities Liabilities to credit institutions Commercial paper Client funds payable Accounts payable Income tax liabilities Advances from clients Other current liabilities	3,086 80 3,166 2,340 3,124 3 174 3 522 6,166  17 635 569 139 128 14 613	2,948  93  3,041  1,727 3,231  4 133 390  5,488  85 728 568 159 142 16 325
SHAREHOLDERS' EQUITY AND LIABI Attributable to parent company's shareholders Attributable to non-controlling interest Total shareholders' equity Long-term liabilities Liabilities to credit institutions Medium term note Other long-term liabilities Provisions for pensions Other long-term provisions Deferred tax liabilities Total long-term liabilities  Current liabilities Liabilities to credit institutions Commercial paper Client funds payable Accounts payable Income tax liabilities Advances from clients Other current liabilities Accrued expenses and prepaid income	3,086 80 3,166 2,340 3,124 3 174 3 522 6,166  17 635 569 139 128 14 613 698	2,948  93  3,041  1,727 3,231  4 133 390  5,488  85 728 568 159 142 16 325 789

#### Fair value of financial instruments

Most of the Group's financial assets and liabilities (purchased debt, accounts receivable, other receivables, cash and equivalents, liabilities to credit institutions, bonds, commercial papers, accounts payable and other liabilities) are carried in the accounts at amortized cost. For these financial instruments, the carrying amount is assessed to be a good estimate of fair value. The Group also has financial assets and liabilities in the form of currency forward exchange contracts, which are carried in the accounts at fair value in the income statement. They amount to small sums.

#### Intrum Justitia Group – Consolidated Statement of Changes in Shareholders' Equity

SEK M		2015			2014	
	Attributable to Parent Company's shareholders	Non-controlling interest	Total	Attributable to Parent Company's shareholders	Non-controlling interest	Total
Opening Balance, January 1	2,948	93	3,041	3,235	81	3,316
Dividend Acquired non-controlling interest Repurchase of shares Comprehensive income for the year Closing Balance, December 31	-514 -1 -400 1,053 <b>3,086</b>	-7 -12 6 <b>80</b>	-521 -13 -400 1,059 <b>3,166</b>	-445 -968 1,126 <b>2,948</b>	-3 15 <b>93</b>	-448 0 -968 1,141 <b>3,041</b>

### Intrum Justitia Group – Quarterly Overview

	Quarter 4	Quarter 3	Quarter 2	Quarter 1	Quarter 4
	2015	2015	2015	2015	2014
Revenues, SEK M	1,396	1,386	1,476	1,370	1,370
Revenue growth, %	2	6	13	14	11
Operating earnings (EBIT), SEK M Operating earnings excluding revaluations, SEK M	385	452	448	339	360
	421	423	403	346	353
Operating margin excluding revaluations, % EBITDA, SEK M	29	31	28	25	26
	854	846	834	748	771
EBITDA, SEK WI	654	040	634	740	771

# Intrum Justitia Group – Cash Flow Statement

SEK M	Oct-Dec 2015	Oct-Dec 2014	Full Year 2015	Full Year 2014
Operating activities				
Operating earnings (EBIT)	385	360	1,624	1,430
Depreciation/amortization and	42	52	164	170
impairment write-down				
Amortization/revaluation of purchased	428	359	1,495	1,395
debt				
Other adjustment for items not	9	-48	15	-45
included in cash flow				
Interest received	3	3	11	13
Interest paid and other financial	-45	-43	-242	-175
expenses	-36	-27	-229	-138
Income tax paid  Cash flow from operating activities	786	656	2,838	2,650
before changes in working capital	700	030	2,030	2,030
before changes in working capital				
Changes in factoring readinables	6	-18	-44	20
Changes in factoring receivables Other changes in working capital	6 86	-16 146	- <del>44</del> 111	-38 60
Other changes in working capital	00	140	111	00
Cook flow from anaroting activities	878	784	2 005	0.670
Cash flow from operating activities	676	704	2,905	2,672
Investing activities				
Purchases of tangible and intangible	-40	-43	-135	-142
fixed assets	-868	-454	-2,186	-1,950
Investments in purchased debt Purchases of shares in subsidiaries	-000 -115	-434 -174	-2,100 -181	-1,950
and associated companies	-110	-174	-101	-140
Other cash flow from investing	0	-1	5	-10
activities	·		_	
Cash flow from investing activities	-1,023	-672	-2,497	-2,250
Financing activities	017	044	F00	015
Borrowings and repayment of loans	317	244	522	915 -968
Repurchase of shares Share dividend to parent company's	-100 0	-350 0	-400 -514	-966 -445
shareholders	U	U	-514	-443
Share dividend to non-controlling	0	0	-7	-3
interest	ŭ	Ŭ	,	Ü
Cash flow from financing activities	217	-106	-399	-501
Change in liquid assets	72	6	9	-79
Opening balance of liquid assets	201	259	266	340
Exchange rate differences in liquid assets	-8	1	-10	5
Closing balance of liquid assets	265	266	265	266
9				

# Intrum Justitia Group – Five-Year Overview

	2015 Oct-Dec	2014 Oct-Dec	2013 Oct-Dec	2012 Oct-Dec	2011 Oct-Dec
Revenues, SEK M	1,396	1,370	1,231	1,054	1,043
Revenue growth, %	2	1,370	17	1,054	8
Operating earnings (EBIT), SEK M Operating earnings (EBIT) excl revaluations, SEK M	385 421	360 353	340 333	230 278	228 234
Operating margin excl revaluations, % EBITDA, SEK M	29	26 771	27	25	22
Earnings before tax, SEK M	854 334	306	721 294	631 185	527 194
Net income, SEK M	274	294	236	176	163
Net Debt, SEK M	6,026	5,635	4,328	3,261	2,692
Net Debt/EBITDA RTM	1.8	1.9	1.6	1.5	1.4
Earnings per share, SEK	3.76	3.85 28	3.00 37	2.19	2.04
EPS growth, % Average number of shares, '000	-2 72,561	26 74,797	78,547	7 79,745	34 79,745
Number of shares outstanding at end of period, '000	72,348	73,848	78,547	79,745	79,745
Return on purchased debt, %	19	18	21	18	20
Investments in purchased debt, SEK M	1,130	477	308	240	744
Average number of employees	3,841	3,806	3,599	3,391	3,314
	2015	2014	2013	2012	2011
	Full Year	Helår	Helår	Helår	Helår
Revenues, SEK M	5,628	5,184	4,566	4,048	3,950
Revenue growth, %	9	14	13	2	5
Operating earnings (EBIT), SEK M Operating earnings (EBIT) excl	1,624 1,593	1,430 1,395	1,207 1,200	879 958	868 849
revaluations, SEK M	,,,,,,	,,,,,,	.,		
Operating margin excl revaluations, %	28	27	26	23	22
EBITDA, SEK M	0.000				
	3,282 1 <i>4</i> 57	2,996	2,684	2,199	1,929
Earnings before tax, SEK M Net income, SEK M	3,282 1,457 1,172				
Net income, SEK M	1,457 1,172	2,996 1,247	2,684 1,046 819	2,199 729	1,929 753
Net income, SEK M Net Debt, SEK M	1,457 1,172 6,026	2,996 1,247 1,041 5,635	2,684 1,046 819 4,328	2,199 729 584 3,261	1,929 753 553 2,692
Net income, SEK M	1,457 1,172	2,996 1,247 1,041	2,684 1,046 819	2,199 729 584	1,929 753 553
Net income, SEK M  Net Debt, SEK M  Net Debt/EBITDA RTM  Earnings per share, SEK	1,457 1,172 6,026 1.8	2,996 1,247 1,041 5,635 1.9	2,684 1,046 819 4,328 1.6	2,199 729 584 3,261 1.5	1,929 753 553 2,692 1.4 6.91
Net income, SEK M  Net Debt, SEK M  Net Debt/EBITDA RTM  Earnings per share, SEK  EPS growth, %	1,457 1,172 6,026 1.8 15.92 18	2,996 1,247 1,041 5,635 1.9 13.48 31	2,684 1,046 819 4,328 1.6	2,199 729 584 3,261 1.5 7.32 6	1,929 753 553 2,692 1.4 6.91 22
Net income, SEK M  Net Debt, SEK M  Net Debt/EBITDA RTM  Earnings per share, SEK	1,457 1,172 6,026 1.8	2,996 1,247 1,041 5,635 1.9	2,684 1,046 819 4,328 1.6	2,199 729 584 3,261 1.5	1,929 753 553 2,692 1.4 6.91
Net income, SEK M  Net Debt, SEK M  Net Debt/EBITDA RTM  Earnings per share, SEK  EPS growth, %  Dividend/proposed dividend per share, SEK  Average number of shares, '000	1,457 1,172 6,026 1.8 15.92 18 8.25	2,996 1,247 1,041 5,635 1.9 13.48 31 7.00	2,684 1,046 819 4,328 1.6 10.30 41 5.75	2,199 729 584 3,261 1.5 7.32 6 5.00	1,929 753 553 2,692 1.4 6.91 22 4.50 79,745
Net income, SEK M  Net Debt, SEK M  Net Debt/EBITDA RTM  Earnings per share, SEK  EPS growth, %  Dividend/proposed dividend per share, SEK  Average number of shares, '000  Number of shares outstanding at end of	1,457 1,172 6,026 1.8 15.92 18 8.25	2,996 1,247 1,041 5,635 1.9 13.48 31 7.00	2,684 1,046 819 4,328 1.6 10.30 41 5.75	2,199 729 584 3,261 1.5 7.32 6 5.00	1,929 753 553 2,692 1.4 6.91 22 4.50
Net income, SEK M  Net Debt, SEK M  Net Debt/EBITDA RTM  Earnings per share, SEK  EPS growth, %  Dividend/proposed dividend per share, SEK  Average number of shares, '000	1,457 1,172 6,026 1.8 15.92 18 8.25	2,996 1,247 1,041 5,635 1.9 13.48 31 7.00	2,684 1,046 819 4,328 1.6 10.30 41 5.75	2,199 729 584 3,261 1.5 7.32 6 5.00	1,929 753 553 2,692 1.4 6.91 22 4.50 79,745
Net income, SEK M  Net Debt, SEK M  Net Debt/EBITDA RTM  Earnings per share, SEK  EPS growth, %  Dividend/proposed dividend per share, SEK  Average number of shares, '000  Number of shares outstanding at end of period, '000	1,457 1,172 6,026 1.8 15.92 18 8.25 73,097 72,348	2,996 1,247 1,041 5,635 1.9 13.48 31 7.00 76,462 73,848	2,684 1,046 819 4,328 1.6 10.30 41 5.75 79,306 78,547	2,199 729 584  3,261 1.5  7.32 6 5.00  79,745 79,745	1,929 753 553 2,692 1.4 6.91 22 4.50 79,745 79,745

Comparative figure for 2012 above are restated in accordance with IFRS 11 and IAS19R. Earlier years have not been restated.

## **Operating Segments**

# Regions – Revenues from external clients

Oct-Dec	Oct-Dec	Change	Full Year	Full Year	Change
2015	2014	%	2015	2014	%
617	676	-9	2,573	2,556	1
420	391	7	1,705	1,433	19
359	303	18	1,350	1,195	13
1,396	1,370	2	5,628	5,184	9
	2015 617 420 359	2015     2014       617     676       420     391       359     303	2015         2014         %           617         676         -9           420         391         7           359         303         18	2015         2014         %         2015           617         676         -9         2,573           420         391         7         1,705           359         303         18         1,350	2015         2014         %         2015         2014           617         676         -9         2,573         2,556           420         391         7         1,705         1,433           359         303         18         1,350         1,195

# Regions – Intercompany revenues

SEK M	Oct-Dec 2015	Oct-Dec 2014	Change %	Full Year 2015	Full Year 2014	Change %
Northern Europe	74	72	3	288	265	9
Central Europe	78	70	11	295	261	13
Western Europe	46	33	39	171	122	40
Eliminations	-198	-175	13	-754	-648	16
Total intercompany revenues	0	0		0	0	

# Regions – Revaluations of purchased debt

SEK M	Oct-Dec 2015	Oct-Dec 2014	Full Year 2015	Full Year 2014	
Northern Europe	-52	-2	-79	17	
Central Europe	1	9	69	15	
Western Europe	15	0	41	3	
Total revaluation	-36	7	31	35	

## Regions - Revenues excluding revaluations

SEK M	Oct-Dec 2015	Oct-Dec 2014	Change %	Full Year 2015	Full Year 2014	Change %
Northern Europe	669	678	-1	2,652	2,539	4
Central Europe	419	382	10	1,636	1,418	15
Western Europe	344	303	14	1,309	1,192	10
Total revenues excluding revaluations	1,432	1,363	5	5,597	5,149	9

# Regions – Amortization related to acquisitions

SEK M	Oct-Dec	Oct-Dec	Full Year	Full Year	
	2015	2014	2015	2014	
Northern Europe	-2	-2	-7	-8	
Central Europe	0	0	0	0	
Western Europe	-2	-1	-5	-4	
Total amortization and	-4	-3	-12	-12	
impairment					
-					

# Regions – Operating earnings (EBIT)

SEK M	Oct-Dec	Oct-Dec	Change	Full Year	Full Year	Change
	2015	2014	%	2015	2014	%
N =		407	_	700	750	•
Northern Europe	175	167	5	763	750	2
Central Europe	129	128	1	568	431	32
Western Europe	81	65	25	293	249	18
Total operating earnings (EBIT)	385	360	7	1,624	1,430	14
Net financial items	-51	-54	-6	-167	-183	-9
Earnings before tax	334	306	9	1,457	1,247	17

# Regions – Operating earnings excluding revaluations

SEK M	Oct-Dec	Oct-Dec	Change	Full Year	Full Year	Change
	2015	2014	%	2015	2014	%
Northern Europe	227	169	34	842	733	15
Central Europe	128	119	8	499	416	20
Western Europe	66	65	2	252	246	2
Total operating earnings excluding revaluations	421	353	19	1,593	1,395	14

# Regions – Operating margin excluding revaluations

	-	2015	2014	
34	25	32	29	
31	31	31	29	
19	21	19	21	
29	26	28	27	
	31 19	31 31 19 21	31 31 31 19 21 19	31     31     29       19     21     19     21

## Service lines – Revenues

SEK M	Oct-Dec	Oct-Dec	Change	Full Year	Full Year	Change
	2015	2014	%	2015	2014	%
Credit Management Financial Services	1,160	1,019	14	4,194	3,844	9
	581	570	2	2,423	2,173	12
Elimination of inter-service line revenue	-345	-219	58	-989	-833	19
Total revenues	1,396	1,370	2	5,628	5,184	9

## Revenues by type

SEK M	Oct-Dec	Oct-Dec	Change	Full Year	Full Year	Change
	2015	2014	%	2015	2014	%
External Credit Management	815	800	2	3,205	3,011	6
Collections on purchased debt	984	902	9	3,802	3,469	10
Amortization of purchased debt	-392	-366	7	-1,526	-1,430	7
Revaluation of purchased debt	-36	7	-	31	35	-
Other revenues from Financial	25	27	-7	116	99	17
Services						
Total revenues	1,396	1,370	2	5,628	5,184	9
	•					

## Service lines – Service line earnings

SEK M	Oct-Dec	Oct-Dec	Change	Full Year	Full Year	Change
	2015	2014	%	2015	2014	<u>%</u>
Credit Management	278	246	13	1,049	912	15
Financial Services	328	275	19	1,345	1,159	16
Common costs	-221	-161	37	-770	-641	20
Total operating earnings	385	360	7	1,624	1,430	14

## Service lines – Service line margin

%	Oct-Dec 2015	Oct-Dec 2014	Full Year 2015	Full Year 2014	
Credit Management	24	24	25	24	
Financial Services	56	48	56	53	
Operating margin for the Group	28	26	29	28	

## Intrum Justitia AB (parent company) - Income Statement

SEK M	Full Year	Full Year
	2015	2014
Revenues	102	92
Gross earnings	102	92
Sales and marketing expenses	-17	-22
Administrative expenses	-152	-130
Operating earnings (EBIT)	-67	-60
Income from subsidiaries	1,237	221
Net financial items	-80	-59
Earnings before tax	1,090	102
_		
Tax	0	-19
Net earnings for the period	1,090	83
- ·		

# Intrum Justitia AB (parent company) – Statement of Comprehensive Income

SEK M	Full Year	Full Year
	2015	2014
Net earnings for the period	1,090	83
Other comprehensive income:	107	-237
Change of translation reserve (fair		
value reserve)		
Total comprehensive income	1,197	-154

## Intrum Justitia AB (parent company) – Balance Sheet

SEK M	31 Dec 2015	31 Dec 2014
ASSETS		
Fixed assets	7 500	7.505
Financial fixed assets	7,536	7,585
Total fixed assets	7,536	7,585
Current assets Current receivables Cash and bank balances	4,743 37	3,570 12
Total current assets	4,780	3,582
TOTAL ASSETS	12,316	11,167
SHAREHOLDERS' EQUITY AND LIABILITIES Restricted equity	284	284
Unrestricted equity	1,728	1,445
Total shareholders' equity	2,012	1,729
Long-term liabilities Current liabilities	7,469 2,835	6,668 2,770
TOTAL SHAREHOLDERS* EQUITY	12,316	11,167
AND LIABILITIES		
Pledged assets	None	None
Contingent liabilities	None	None

# Share price trend



# Intrum Justitia Group - Ownership Structure

	No of	
31 December 2015	shares	Capital and
		Votes, %
SEB Funds	5,950,814	8.2
AMF Insurance & Funds	2,684,718	3.7
Norges Bank Investment Management	2,521,304	3.5
Carnegie Funds	1,884,634	2.6
Odin Funds	1,698,980	2.3
Lannebo Funds	1,400,000	1.9
Skandia Life Insurance	1,346,660	1.9
SHB Funds	1,213,733	1.7
Standard Life Investment Funds	994,835	1.4
Enter Funds	732,600	1.0
Folksam	661,629	0.9
DFA Funds	625,737	0.9
Third Swedish National Pension Fund	621,087	0.9
Skandia Funds	620,629	0.9
Björn Savén	570,036	0.8
Total, fifteen largest shareholders	23,527,396	32.5

#### Total number of shares:

72,347,729

Treasury shares, 1,073,602 shares, are not included in the total number of

Swedish ownership accounted for 40.1 percent (institutions 10.5 percentage mutual funds 24.7 percentage points, retail 4.8 percentage points) Source: Modular Finance Holdings

#### **Definitions**

Increases in revenues, operating earnings and earnings before tax refer to the percentage increase in each income statement item year-over-year.

Organic growth refers to the average increase in revenues in local currency, adjusted for revaluations of purchased debt portfolios and the effects of acquisitions and divestments of Group companies.

Consolidated revenues include variable collection commissions, fixed collection fees, debtor fees, guarantee commissions, subscription income and income from purchased debt operations. Income from purchased debt consists of collected amounts less amortization, i.e., the decrease in the portfolios' book value for the period.

Operating margin is operating earnings as a percentage of revenues.

Return on purchased debt is the service line earnings for the period, excluding the Group's new services such as factoring and payment guarantees, recalculated on a full-year basis, as a percentage of the average carrying amount of the balance-sheet item purchased debt.

Cash flow from purchased debt consists of funds collected on purchased debt with deductions for the service line's overheads, primarily collection costs.

Net debt is interest-bearing liabilities and pension provisions less liquid assets and interest-bearing receivables.

Earnings before depreciation and amortization (EBITDA) are operating earnings after depreciation on fixed assets as well as amortization and revaluations of purchased debt are added back.

The abbreviation RTM refers to figures on a rolling twelve-month basis.

Service line earnings are that part of operating earnings that can be attributed to the service lines, i.e. excluding shared costs for marketing and administration.

Region Northern Europe comprises the Group's activities for external clients and debtors in Denmark, Estonia, Finland, the Netherlands, Norway, Poland and Sweden.

Region Central Europe comprises the Group's activities for external clients and debtors in Austria, the Czech Republic, Germany, Hungary, Slovakia and Switzerland.

Region Western Europe comprises the Group's activities for external clients and debtors in Belgium, France, Ireland, Italy, Portugal, Spain and the United Kingdom.