

# Ajinomoto Co., Inc.

# Consolidated Results

First Quarter Ended June 30, 2006

This document has been translated from the original Japanese as a guide for non-Japanese investors. It contains forward-looking statements based on a number of assumptions and beliefs made by management in light of information currently available. Actual financial results may differ materially depending on a number of factors, including changing economic conditions, legislative and regulatory developments, delay in new product launches, and pricing and product initiatives of competitors.



#### **SUMMARY OF FINANCIAL STATEMENTS (Consolidated)**

First quarter results for the year ending March 31, 2007

Ajinomoto Co., Inc.

July 31, 2006

Stock Code:

2802

Listed exchanges: Inquiries:

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#### 1. Notes to preparation of these financial statements

Adoption of simplified accounting treatments: Yes

a) Income taxes: based on estimated actual tax rate

b) Allowance for doubtful accounts: partial use of the simple method

Differences in accounting treatments applied compared to previous consolidated fiscal year: None

Changes in the scope of consolidation and companies accounted for by the equity method compared to previous consolidated fiscal year: Yes

Consolidated subsidiaries Companies accounted for by the equity method

(Newly included) (Newly included) 2 (Excluded)

(Excluded)

2. First quarter consolidated financial results (April 1, 2006 to June 30, 2006) for the fiscal year ending March 31, 2007

Consolidated Operating Results	Millions of yen, rounded down							
	First quarter of FY ending	First quarter of FY ended	FY ended					
	March 31, 2007	March 31, 2006	March 31, 2006					
Net sales	276,528	261,454	1,106,807					
Operating income	10,250	7,611	60,322					
Ordinary income	10,847	8,614	61,448					
Net income	3,619	3,459	34,912					
Net income per share (¥)	¥5.62	¥5.36	¥53.64					
Fully diluted earnings per share (¥)								

#### 2) Financial Position

	As of June 30, 2006	As of June 30, 2005	As of March 31, 2006
Total assets	997,782	886,946	997,405
Net assets	559,776	469,207	528,762
Shareholders' equity ratio (%)	52.5%	52.9%	53.0%
Book value per share (¥)	¥808.26	¥724.01	¥815.84

(Note) Net assets as of June 30, 2005 and as of March 31, 2006 do not include minority interests.

#### 3. Matters concerning consolidated subsidiaries and affiliates accounted for by the equity method:

Number of consolidated subsidiaries	103
Number of non-consolidated subsidiaries accounted for by the equity method	4
Number of affiliates accounted for by the equity method	12

#### 4. Forecast for the fiscal year ending March 31, 2007

#### Millions of ven

	6 months ending September 30, 2006	FY ending March 31, 2007
Net sales	580,000	1,180,000
Operating income	23,500	71,500
Ordinary income	23,000	69,000
Net income	11,000	35,500

<sup>(</sup>Notes) 1. Net income per share expected for the fiscal year ending March 31, 2007 (consolidated): ¥54.79

Please refer to pages 3 and 4 of this report for qualitative information on these three-month results.

<sup>2.</sup> The above forecast for the 6 months ending September 30, 2006 and FY ending March 31, 2006 are the same as those announced on May 12, 2006



#### 1. CONSOLIDATED OPERATING RESULTS

Note: All comparisons are with the first quarter of the previous fiscal year, unless stated otherwise.

Consolidated net sales for the first three months (April 1, 2006 to June 30, 2006) of the fiscal year ending March 31, 2007 increased 5.8% (¥15.0 billion) to ¥276.5 billion. Consolidated operating income increased 34.7% to ¥10.2 billion, and consolidated ordinary income increased 25.9% to ¥10.8 billion. Consolidated net income for the first quarter increased 4.6% to ¥3.6 billion.

#### **Domestic food products**

Net sales in the domestic food products segment increased 1.0% (¥1.4 billion) to ¥150.4 billion, and operating income decreased 1.6% (¥0.06 billion) to ¥3.9 billion.

The operating environment for this segment remained difficult in the period under review, due to poor weather conditions, sharp rises in vegetable prices and other factors. During the period the Ajinomoto Group (Ajinomoto) undertook a number of measures to stimulate demand and increase sales of key products.

**Seasonings:** Sales of *Hon-Dashi* increased slightly, despite the current declining trend of the Japanese flavor seasonings market. Sales of umami seasoning *AJI-NO-MOTO* decreased, despite the continued implementation of the *AjiPanda* campaign that began last year in an effort to stimulate demand. Sales of *ACTIVA*, an enzyme (transglutaminase) that improves food texture, increased significantly, as sales to the domestic meat processing industry were strong and overseas growth was also considerable.

**Processed foods:** Sales of soups increased slightly. Sales of mayonnaise and mayonnaise-type dressings were lower than in the previous comparable period, despite the significant increase in sales of *Pure Select Saralear*, amid lack of growth in the overall market for mayonnaise products. Sales of the *Cook Do* line decreased slightly, due to the impact of the sharp rise in vegetable prices and other factors.

**Sweeteners and nutritional foods:** Sales of amino acid-based sweeteners for home and restaurant use, which include key product *PAL SWEET Calorie Zero*, were higher than in the previous first quarter period. Sales of amino acid supplement *amino VITAL* were lower.

**Frozen foods:** Sales of frozen foods for home use increased, supported by promotional activities integrated with advertising that produced sales growth in the *Gyoza* products for which quality was improved in spring. Sales for restaurant and institutional use increased, as a result of increasing sales in focus categories and actively targeting important sales channels.

**Edible oils:** Sales increased slightly over the previous comparable period due to the strong performance of *Canola Oil*.

**Coffee, Beverages, Dairy products:** Sales of bottled coffee only increased slightly, affected by the unfavorable weather, but overall sales increased due to continued strong performance by instant and regular coffee. Sales of beverage products decreased due to the unfavorable weather. Sales of chilled dairy products performed well, supported by a significant increase in sales of *Danone Bio* resulting from the positive impact of TV commercials launched in April and other factors.

#### Overseas food products

Net sales in the overseas food products segment increased 26.4% (¥5.8 billion) to ¥28.1 billion. Operating income increased 378.3% (¥2.1 billion) to ¥2.7 billion.

**Seasonings:** Sales of seasonings increased greatly, supported by the contribution of Amoy Food Group, which has been consolidated since January 2006. In Asia, sales of umami seasoning *AJI-NO-MOTO* for home use and restaurant use were strong, due partly to the impact of foreign exchange rates, and sales of flavor seasonings for home use increased significantly over the previous comparable period. In the Americas, flavor seasonings for home use grew substantially in South America, in part due to the impact of foreign exchange rates. In Europe and Africa, sales of *AJI-NO-MOTO* increased slightly in West African nations.

**Processed foods:** In Asia, sales of instant noodles increased significantly, and sales of canned coffee beverage *Birdy* also performed strongly.



#### **Amino acids**

Net sales in the amino acid segment increased 7.9% (¥4.7 billion) to ¥64.8 billion. Operating income increased 33.9% (¥1.0 billion) to ¥4.0 billion. The strong sales were driven mainly by feed-use amino acids, pharmaceutical fine chemicals and specialty chemicals. Operating income increased significantly over the previous comparable period, lead by strong growth in specialty chemicals and other factors.

**Umami seasonings for processed food manufacturers:** Sales in this product segment decreased significantly over the previous comparable period, due to the impact of the reduction in the number of consolidated subsidiaries, despite the increases in sales prices both in Japan and overseas. Sales of nucleotides increased substantially, mainly to major overseas customers.

**Feed-use amino acids:** Sales of Lysine increased, supported by higher sales volume, despite the continued low sales prices resulting from the rapid increase in supply by Chinese manufacturers. Sales of Threonine decreased, due to a decline in sales volume. Sales of Tryptophan increased significantly.

Amino Acids for pharmaceuticals and foods: Sales of amino acids for pharmaceuticals for domestic customers declined due to the shrinking of the infusion market and the price fall in line with NHI price revision. Sales of amino acids for use in beverages also decreased over the previous comparable period as demand declined substantially. Overseas, amino acids for pharmaceuticals performed well in the United States and Europe in categories such as infusion.

**Sweeteners:** Sales to major customers trended well, and results slightly exceeded the previous comparable period.

**Pharmaceutical fine chemicals:** Sales in Europe grew substantially, and overall results increased greatly over the previous comparable period.

**Specialty chemicals:** Sales of cosmetics ingredients performed well due to major growth in cosmetics ingredients for the overseas market. Sales of amino acid-based cosmetic *Jino* and of insulation film for use in MPU boards both increased significantly.

#### **Pharmaceuticals**

Net sales in the pharmaceuticals segment increased 11.0% (¥1.7 billion) to ¥17.9 billion. Operating income increased 116.4% (¥1.2 billion) to ¥2.3 billion.

Sales of products distributed by Ajinomoto itself exceeded the previous comparable period despite the impact of NHI price revision. Contributing factors were sales growth of *LIVACT*, an amino acid formula for treatment of liver cirrhosis, and infusions, as well as good performance of elemental diet product *ELENTAL*. Sales of products distributed through marketing alliances increased along with strong growth in sales of antihypertensive drug *ATELEC* and non-insulin-dependent diabetes treatment *FASTIC*.

#### Other

Net sales in this segment decreased 8.5% (¥1.1 billion) to ¥15.2 billion. Operating income increased 10.3% (¥0.06 billion) to ¥0.7 billion.

#### 2. FINANCIAL POSITION

Compared to the end of the previous fiscal year, cash on hand and in banks at the end of the first quarter decreased ¥3.6 billion, inventories increased ¥3.2 billion, and current assets decreased ¥0.4 billion. Tangible fixed assets increased ¥9.9 billion, and investment and other securities decreased ¥8.7 billion, leading to an increase of ¥0.8 billion in fixed assets. As a result, total assets increased ¥0.3 billion. Net assets increased ¥31.0 billion, due to the inclusion in net assets of minority interests by change in presentation under a new accounting standard issued by Accounting Standards Board of Japan. Shareholders' equity consisting of net assets minus minority interests was ¥523.6 billion, and the shareholders' equity ratio was 52.5%.



#### 3. DISCLAIMER

Forecasts and any forward-looking statements in this document are based on a number of assumptions and beliefs made by management in light of information currently available. Actual financial results may differ materially depending on a number of factors, including economic conditions, legislative and regulatory developments, delay in new product launches, and pricing and product initiatives of competitors.



# **Consolidated Balance Sheets**

	As of June 30, 2006 As of March 31, 2006		Increase (Decrease)	As of June 30, 2005			
ASSETS		%		%			%
Current assets							
Cash on hand and in banks	68,498		72,168		(3,670)	71,773	
Notes & accounts receivable	195,043		196,967		(1,924)	184,981	
Marketable securities	3,439		4,228		(788)	799	
Inventories	111,599		108,324		3,275	102,285	
Deferred tax assets	10,804		10,787		17	10,082	
Other	37,299		34,640		2,659	25,062	
Allowance for doubtful accounts	(1,133)		(1,125)		(7)	(784)	
Total current assets	425,552	42.6	425,991	42.7	(439)	394,200	44.4
Fixed assets							
Tangible fixed assets							
Buildings and structures	274,933		272,416		2,516	258,472	
Machinery and vehicles	453,655		452,736		918	431,747	
Other	54,523		54,120		402	49,419	
Accumulated depreciation	(541,184)		(540,184)		(999)	(509,612)	
Land	56,900		55,611		1,288	58,222	
Construction in process	53,093		47,250		5,843	20,958	
Total tangible fixed assets	351,920	35.3	341,950	34.3	9,970	309,208	34.9
Intangible fixed assets							
Adjustment for consolidated account	42,016		43,194		(1,177)	26,083	
Other	24,858		25,311		(452)	17,632	
Total intangible fixed assets	66,874	6.7	68,505	6.9	(1,630)	43,715	4.9
Investment and other assets							
Investment in securities	137,396		146,151		(8,754)	117,740	
Long-term loans receivable	288		184		104	260	
Deferred tax assets	6,639		6,616		23	13,957	
Other	9,799		8,692		1,106	9,363	
Allowance for doubtful accounts	(689)		(687)		(2)	(1,501)	
Total investment and other assets	153,434	15.4	160,957	16.1	(7,523)	139,821	15.8
Total fixed assets	572,230	57.4	571,413	57.3	816	492,745	55.6
Total Assets	997,782	100.0	997,405	100.0	377	886,946	100.0



# **Consolidated Balance Sheets**

	As of June 30, 2006		As of March 31, 2006		Increase (Decrease)	As of June 30, 2005	
LIABILITIES		%		%	(20010000)		%
Current liabilities							
Notes & accounts payable	112,685		109,092		3,593	112,570	
Short-term borrowings			24,851		6,649	24,807	
Commercial paper	10,000		10,000		, 	, 	
Long-term loans due to be repaid	· ·						
within one year	694		410		283	774	
Corporate bonds to be redeemed within one year					<u></u>	10,000	
Accrued income taxes			7,274		(1,424)	6,384	
Accrued bonuses	- /		3,897		(452)	3,046	
Other	68,432		82,314		(13,882)	53,734	
Total current liabilities	232,606	23.3	237,840	23.8	(5,233)	211,318	23.8
Long-term liabilities	232,000	23.3	237,040	23.0	(5,233)	211,310	23.0
Bonds	95 000		9E 000			05.000	
Long-term debt	85,000		85,000		10 556	85,000	
Deferred tax liabilities			25,382		10,556	5,463	
Accrued employees' retirement	6,897		9,076		(2,179)	2,084	
benefits	55,826		57,234		(1,408)	61,916	
Accrued officers' severance benefits	1,776		1,607		168	1,341	
Other	19,960		19,856		103	23,182	
Total long-term liabilities	205,398	20.6	198,157	19.9	7,241	178,988	20.2
Total liabilities	438,005	43.9	435,997	43.7	2,007	390,307	44.0
NET ASSETS							
Owners' equity							
Common stock	79,863	8.0					
Capital surplus	111,579	11.2					
Retained earnings	342,622	34.3					
Treasury stock	(2,565)	(0.2)					
Total owners' equity	531,499	53.3					
Appraisal and translation differences							
Appraisal differences of other marketable securities	18,655	1.9					
Gain (loss) on deferred hedges	84	0.0					
Translation adjustments	(26,599)	(2.7)					
Total appraisal and translation differences	(7,859)	(0.8)					
Minority interests	36,136	3.6					
Total net assets	559,776	56.1					
Total Liabilities and Net Assets	997,782	100.0					



# **Consolidated Balance Sheets**

	As of June 3	30, 2006	As of March 31, 2006		Increase (Decrease)	As of June 30	), 2005
MINORITY INTERESTS		%		%			%
Minority interests			32,644	3.3		27,431	3.1
SHAREHOLDERS' EQUITY							
Common stock			79,863	8.0		79,863	9.0
Capital surplus			111,579	11.2		111,579	12.6
Retained earnings			341,528	34.2		314,637	35.5
Unrealized holding gains on Securities Translation adjustments			23,848	2.4		8,371	0.9
Treasury stock			(25,547) (2,510)	(2.6) (0.2)		(42,926) (2,318)	(4.8) (0.3)
Total shareholders' equity			528,762	53.0		469,207	52.9
Total Liabilities, Minority Interests and Shareholders' Equity			997,405	100.0		886,946	100.0



# **Consolidated Statements of Income**

	First surestance de d		First success		1	FY ended	
	First quarte June 30,		First quarter ended		Increase (Decrease)	March 31,	
	ouric oo,		June 30, 2005		(Decrease)	March 51,	
Net sales	276,528	% 100.0	261,454	% 100.0	15,073	1,106,807	% 100.0
Cost of sales	202,471	73.2	193,400	74.0	9,070	795,007	71.8
Gross profit					,		
Selling, general and administrative	74,056	26.8	68,053	26.0	6,003	311,799	28.2
expenses	63,806	23.1	60,442	23.1	3,363	251,476	22.7
Operating income	10,250	3.7	7,611	2.9	2,639	60,322	5.5
Non-operating income							
Interest received	353		276		77	1,287	
Dividends received	347		346		1	1,279	
Equity in earnings of affiliates	1,376		1,082		293	3,703	
Miscellaneous income	1,499		1,369		129	3,793	
Total non-operating income	3,577	1.3	3,075	1.2	501	10,064	0.9
Non-operating expenses							
Interest expense	984		928		56	3,292	
Miscellaneous losses	1,995		1,145		850	5,645	
Total non-operating expenses	2,980	1.1	2,073	0.8	907	8,938	0.8
Ordinary income	10,847	3.9	8,614	3.3	2,233	61,448	5.6
Extraordinary income							
Gain on sales of fixed assets	7		23		(16)	4,339	
Profit on sale of investment securities	10		1,014		(1,004)	1,634	
Others	27		248		(220)	1,008	
Total extraordinary income	45	0.0	1,286	0.5	(1,240)	6,981	0.6
Extraordinary losses							
Loss on disposal of fixed assets	412		322		90	4,699	
Others	789		331		458	6,561	
Total extraordinary losses	1,202	0.4	654	0.3	548	11,261	1.0
Net income before income taxes	9,690	3.5	9,246	3.5	444	57,169	5.2
Income taxes	5,362	1.9	4,805	1.8	557	19,311	1.7
Minority interests	707	0.3	982	0.4	(274)	2,945	0.3
Net income	3,619	1.3	3,459	1.3	160	34,912	3.2



# **Segment information by business**

First quarter of the fiscal year ending March, 2007 (April 1, 2006 to June 30, 2006)

Millions of yen, rounded down

						-	
Domestic Food Products	Overseas Food Products	Amino Acids	Pharma- ceuticals	Other	Total	Corporate and Eliminations	Consolidated
150,403	28,133	64,822	17,926	15,243	276,528		276,528
660	421	4,564	35	15,047	20,730	(20,730)	
151,063	28,555	69,386	17,962	30,290	297,258	(20,730)	276,528
147,092	25,846	65,288	15,599	29,551	283,378	(17,101)	266,277
3,971	2,709	4,097	2,362	739	13,879	(3,628)	10,250
	Food Products 150,403 660 151,063 147,092	Food Products         Food Products           150,403         28,133           660         421           151,063         28,555           147,092         25,846	Food Products         Food Products         Amino Acids           150,403         28,133         64,822           660         421         4,564           151,063         28,555         69,386           147,092         25,846         65,288	Food Products         Food Products         Amino Acids         Pharmaceuticals           150,403         28,133         64,822         17,926           660         421         4,564         35           151,063         28,555         69,386         17,962           147,092         25,846         65,288         15,599	Food Products         Food Products         Amino Acids         Pharmaceuticals         Other           150,403         28,133         64,822         17,926         15,243           660         421         4,564         35         15,047           151,063         28,555         69,386         17,962         30,290           147,092         25,846         65,288         15,599         29,551	Food Products         Food Products         Amino Acids         Pharmaceuticals         Other         Total           150,403         28,133         64,822         17,926         15,243         276,528           660         421         4,564         35         15,047         20,730           151,063         28,555         69,386         17,962         30,290         297,258           147,092         25,846         65,288         15,599         29,551         283,378	Food Products         Food Products         Amino Acids         Pharmaceuticals         Other         Total Eliminations           150,403         28,133         64,822         17,926         15,243         276,528            660         421         4,564         35         15,047         20,730         (20,730)           151,063         28,555         69,386         17,962         30,290         297,258         (20,730)           147,092         25,846         65,288         15,599         29,551         283,378         (17,101)

Notes 1. Business segments are based on the management structure of the internal company system.

2. Main products for each business segment:

Business segment	Main products				
	AJI-NO-MOTO, Hon-Dashi, Cook Do, soups, mayonnaise and mayonnaise-type dressings, PAL SWEET,				
Domestic Food Products	delicatessen products, bakery products, amino VITAL, frozen foods, edible oils, coffee, domestic beverages,				
	chilled dairy products, etc.				
Overseas Food Products	AJI-NO-MOTO, flavor seasonings, instant noodles, beverages, etc.				
Amino Acido	AJI-NO-MOTO for processed food manufacturers, nucleotides, feed-use amino acids, amino acids for				
Amino Acids	pharmaceuticals and foods, pharmaceutical fine chemicals, aspartame, specialty chemicals, etc.				
Pharmaceuticals	Pharmaceuticals, medical foods				
Other	Distribution, various services, etc.				

<sup>3.</sup> Major unallocated items in operating expenses included under Corporate and Eliminations include administrative operating expenses at the parent company and part of operating expenses at research facilities. For the period under review, these items totaled 3,806 million yen.



# **Segment information by business**

First quarter of the previous fiscal year, ended March 31, 2006 (April 1, 2005 to June 30, 2005)

Millions of yen, rounded down

	Domestic Food Products	Overseas Food Products	Amino Acids	Pharma- ceuticals	Other	Total	Corporate and Eliminations	Consolidated
Sales								_
(1) Sales to third parties	148,940	22,252	60,061	16,145	14,054	261,454		261,454
(2) Intra-group sales and								
transfers	731	333	6,068	22	12,692	19,849	(19,849)	
Total sales	149,672	22,585	66,130	16,168	26,746	281,304	(19,849)	261,454
Operating expenses	145,637	22,019	63,069	15,077	26,076	271,880	(18,037)	253,843
Operating income	4,034	566	3,060	1,091	670	9,423	(1,811)	7,611

Notes 1. Business segments are based on the management structure of the internal company system.

2. Main products for each business segment:

Business segment	Main manufactured goods
Domestic Food Products	AJI-NO-MOTO, Hon-Dashi, Cook Do, soups, mayonnaise and mayonnaise-type dressings, PAL SWEET
	(for domestic market), delicatessen products, bakery products, amino VITAL, frozen foods, edible oils,
	coffee, domestic beverages, chilled dairy products, etc.
Overseas Food Products	AJI-NO-MOTO, flavor seasonings, instant noodles, overseas beverages, etc.
Amino Acids	AJI-NO-MOTO for processed food manufacturers, nucleotides, feed-use amino acids, amino acids for pharmaceuticals and foods, pharmaceutical fine chemicals, aspartame, specialty chemicals etc.
Pharmaceuticals	Pharmaceuticals, medical foods
Other	Distribution, various services, etc.

<sup>3.</sup> Major unallocated items in operating expenses included under Corporate and Eliminations include administrative operating expenses at the parent company and part of operating expenses at research facilities. For the period under review, these items totaled 1,811 million yen.